

City & Southwest

Business Management Plan – Early Works

PROJECT	City & Southwest	DATE	4 September 2018
GROUP	Project Communications	STATUS	FINAL
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COMPANY	Sydney Metro	FILE NUMBER	SM-17-00005071
FILE NAME	ME Business Management Plan - Early Works		

Revision	Revision Date	Status	Brief reason for update	Name	Author/ Reviewer/ Approver	Signature
0.1	26/4/17	Draft	Initial document	Rebecca Raap	Author	fleel
0.2	18/5/17	Draft	ER comments incorporation	Rebecca Raap	Author	fleel
1.0	23/6/17	Final	Approved for distribution to construction contractors	Anne Purcell	Approver	A
2.0	15/11/17	Draft	 Updated to include additional early works scope items Chatswood to Artarmon corridor work (portion 7a) Victoria Cross North Barangaroo Martin Place South Bligh Street entrance Pitt Street South 4.4 updated to reflect SMOSP now completed New section 6 to reflect monitoring program 	Rebecca Raap	Reviewer	fleel
2.0	4/12/17	Final	Approved for distribution	Anita Brown	Approver	Q.
3.0	10/8/18	Draft	Updated to include scope for Martin Place phase 2 New Place Manager names New project description Removal of business monitoring and reporting	Rebecca Raap	Author	fleel
3.0	10/8/18	Final	Approved for distribution	Anita Brown	Approver	d.
4.0	4/9/18	Draft	Updated to include geotechnical investigation scope for Martin Place phase 2	Rebecca Raap	Author	fleel
4.0	4/9/18	Final	Approved for distribution	Anita Brown	Approver	ef.

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1 Introduction

1.1 Document purpose

This Business Management Plan – Early Works (BMP-EW) specifically describes the approach Transport for NSW will take to manage engagement and ongoing consultation with businesses within 50 metres of the Project.

For the purpose of this plan, 'early works' includes:

- demolition
- construction of the Sydney Yard Access Bridge (Central Station),
- overhead wiring and drainage works in the Chatswood to Artarmon rail corridor,
- initial site establishment activities for the Tunnel and Station Excavation (TSE) Works
- phase two work at Martin Place North for the Martin Place Integrated Station Development (MPISD).

The BMP-EW will:

- Identify business stakeholders that may be affected by early works and the issues specific to each;
- Detail the strategies and activities to be used to facilitate open communication and engagement with businesses;
- Explain mitigation measures for identified business related impacts; and
- Define roles and tools to enable Place Managers to deliver the BMP-EW.

1.2 Objectives

The objectives of the BMP-EW are to:

- Fulfil the requirements of the Minister's Conditions of Approval (MCoA), as they relate to the early works portion of works, to facilitate engagement and ongoing consultation with business owners potentially affected by the Project's early works (see 1.3)
- Identify issues for consideration in the planning of early works to reduce the potential impacts on businesses.

1.3 Relationship to other plans

The Overarching Community Communication Strategy (OCCS) guides Sydney Metro's approach to stakeholder and community liaison during construction and to address the requirements of each projects planning approval. The OCCS will be implemented throughout the construction of each of Sydney Metro's projects and 12 months following the completion of construction.

The Sydney Metro Delivery Office is responsible for coordinating the construction of Sydney Metro. The project teams are responsible for implementing this strategy across their contractor teams to ensure a coordinated approach to stakeholder and community liaison across the entire program of work.

Small Business Owners Support Program (SBOSP) describes the approach Transport for NSW will take to provide assistance to small business owners located within 50 metres of, and adversely impacted by, the construction of Sydney Metro City & Southwest.

1.3.1 Chatswood to Sydenham early works

- The Community Communication Strategy Early Works (CCS-EW) describes the approach Transport for NSW will use to manage engagement and ongoing consultation with stakeholders and the community with an interest in, or potentially affected by Sydney Metro City & Southwest early works between Chatswood and Sydenham.
- This Business Management Plan Early Works (BMP-EW) specifically describes the approach to manage engagement and ongoing consultation with businesses within 50 metres of the Project.

1.3.2 Chatswood to Sydenham construction

The construction contractors engaged to build Sydney Metro City & Southwest will prepare a Community Communications Strategy and Business Management Plan to cover their works to comply with the planning approval.

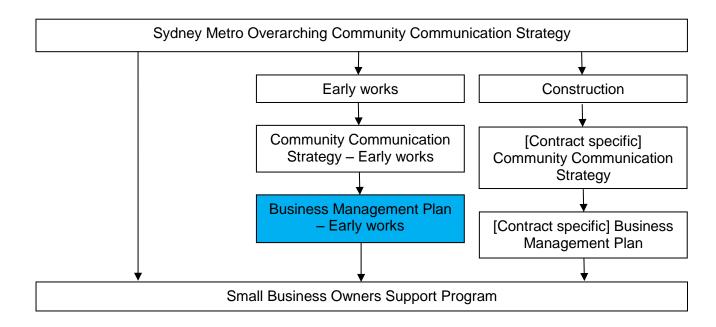


Figure 1 Where this plan sits in the hierarchy

1.4 Minister's Conditions of Approval

The Projects' Minister's Conditions of Approval (MCoA) approval requires the preparation and implementation of a Business Management Plan.

This document fulfils the requirements of the MCoA as the Business Management Plan for the early works portion of the Project including:

- demolition work between Q2 2017 and Q4 2017,
- construction of the Sydney Yard Access Bridge between Q2 2017 and Q1 2018,
- construction of new overhead wiring support structures and drainage infrastructure in the rail corridor between Chatswood and Artarmon Stations between Q1 2018 and Q3 2019,
- initial site establishment activities for the Tunnel and Station Excavation (TSE) Works during Q4 2017
- Phase 2 early work at 9-19 Elizabeth Street between September 2018 and February 2019 at the Martin Place station site.

Macquarie Group will deliver the new Sydney Metro Martin Place integrated station development (MPISD), including the new Martin Place Station, two new buildings above the station as well as new underground pedestrian connections and improvements to the public domain.

Lendlease will undertake these works on behalf of Macquarie Group. Lendlease is required to prepare a Community Communications Strategy for the MPISD works (CCS-MPS) which will be submitted to DPE for approval prior to construction starting. Early work at Martin Place North (including 9-19 Elizabeth Street) will be delivered in accordance with the requirements of this document until the CCS-MPS is approved and construction starts.

Table 1 outlines the MCoA and where they are addressed in this or subsequent plans.

Table 1 Minister's Conditions of Approval relevant to business management

Ref	Requirement	Section
E64	• The Proponent must prepare and implement a Business Management Plan to minimise impact on businesses adjacent to major construction sites during construction of the CSSI. The Plan must be prepared before construction and must include but not necessarily be limited to:	All
	 (a) measures to address amenity, vehicular and pedestrian access during business hours and visibility of the business appropriate to its reliance on such, and other reasonable matters raised in consultation with affected business; 	Section 5 Section 7
	 (b) a Business Consultation forum linked to the Community Communication Strategy required by Condition B1; 	Section 4.1 Section 4.2
	 (c) Business Management Strategies for each construction sites (and/or activity), identifying affected businesses and associated management strategies, including the employment of place managers and specific measures to be put in place to assist small business owners adversely impacted by the construction of the CSSI; 	Section 4.1 Section 4.4 Section 5 Section 7 Appendix A

Ref	Requirement	Section
	 (d) a Small Business Owners' Support Program to provide assistance to small business owners adversely impacted by construction of the CSSI. The Program must be administered by a Retail Advisory/Support Panel established by the Proponent. The Program must have appropriate specialist representatives and must report to the Proponent; 	Section 4.4
	• (e) a monitoring program to assess the effectiveness of the measures including the nomination of performance parameters and criteria against which effectiveness of the measures will be measured; and	Section 6
	• (f) provision for reporting of monitoring results to the Secretary, as part of the Compliance Tracking Program required in Condition A28.	Section 6
E86	 During construction, measures must be implemented to maintain pedestrian and vehicular access to, and parking in the vicinity of, businesses and affected properties. Alternative pedestrian and vehicular access, and parking arrangements must be developed in consultation with affected businesses. Such arrangements must be outlined in the Business Management Plan required in Condition E64 and implemented as required. Adequate signage and directions to businesses must be provided before, and for the duration of, any disruption. 	Section 5

2 About Sydney Metro

Sydney Metro is a new world-class railway for Sydney.

Services start in the city's north west in the first half of 2019 on Australia's first fully-automated railway, with 13 metro stations and 4,000 new commuter car parking spaces. A new generation of metro trains will run every four minutes in the peak in each direction. Customers won't need a timetable, they'll just turn up and go.

Sydney's fast, safe and reliable metro trains are fully-air conditioned with new customer benefits like multi-purpose spaces for luggage and parents with prams, as well as wheelchair spaces and priority seating in each carriage. Technology like platform screen doors – used for the first time in Australia – will keep people and objects away from the tracks, also allowing trains to get in and out of stations much faster. All metro stations will be fully accessible with lifts and level access between platforms and trains, making it easier for more customers to use public transport.

From the north west, metro rail is being extended under Sydney Harbour, through new underground city stations and beyond to the south west. In 2024, Sydney will have 31 metro railway stations and a 66km standalone metro railway system. There will be capacity for a metro train every two minutes in each direction under the Sydney city centre.

Sydney's new metro, together with signalling and infrastructure upgrades across the existing Sydney suburban rail network, will increase the capacity of train services entering the Sydney CBD – from about 120 an hour currently to up to 200 services beyond 2024. That's an increase of up to 60 per cent capacity across the network to meet demand.

New metro rail will be extended to Western Sydney in the second half of the 2020s – the Sydney Metro West project will link the Sydney city centre with Greater Parramatta, doubling rail capacity between these centres and linking communities along the way with a new underground railway.

3 Early works scope

The following table outlines the early works scope across the Sydney Metro construction sites between Chatswood and Sydenham and the associated Place Manager responsible for engagement with business stakeholders.

Engagement with businesses during early works will be undertaken by a combination of Sydney Metro Place Managers and Contractor Place Managers.

Table	2	Early	works	scope
Table	-	Lany	works	Juope

Site	Explanation	Place Manager
Chatswood	 Demolition by Delta Group Site establishment Aerial Bundling Cabling Low Voltage works Soft strip out of buildings Decommission of Ausgrid Substation Demolition of former Ausgrid site Site establishment by JHCPBG Utility, heritage, geotechnical and contamination investigations Relocation of existing utility services Installation of noise walls and environmental controls Construction of internal access roads Installation of site facilities Vegetation clearing 	Robin Baird (TfNSW until 31 July 2017) Kylie Brosnan (JHCPBG)
Chatswood to Artarmon Rail Corridor	 Construction of overhead wiring support structures between Albert Street, Chatswood and Brand Street Artarmon Removal of overhead wiring support structures between Albert Street and Hopetoun Avenue, Chatswood Construction of a retention basin construction between Drake Street and Brand Street, Artarmon Drainage works between Hopetoun Avenue, Chatswood and Drake Street, Artarmon 	Alex Parker (TfNSW)
Artarmon	 No early works required 	Robin Baird (TfNSW until 31 July 2017) Kylie Brosnan (JHCPBG)
Crows Nest	Demolition by Delta Group	Jonathan Lloyd

Site	Explanation	Place Manager
	- Site establishment	(TfNSW until 31 July 2017)
	- Soft strip out of buildings	Heather Jackson
	– Demolition of buildings	(JHCPBG)
	Site establishment by JHCPBG	
	 Utility, heritage, geotechnical and contamination investigations 	
	 Relocation of existing utility services 	
	 Installation of noise walls and environmental controls 	
	 Installation of site facilities 	
	– Removal of vegetation	
Victoria Cross South	Demolition by Delta Group	Jonathan Lloyd
	– Site establishment	(TfNSW until 31 July
	 Soft strip out of buildings 	2017) Heather Jackson
	 Demolition of buildings 	(JHCPBG)
Victoria Cross North	Site establishment by JHCPBG	Jonathan Lloyd
	 Utility, heritage, geotechnical and contamination investigations 	(TfNSW until 31 July 2017)
	- Relocation of existing utility services	Heather Jackson
	- Installation of environmental controls	(JHCPBG)
	- Construction of noise walls and acoustic shed	
	 Installation of site facilities 	
	– Removal of vegetation	
Blues Point	No early works required	Robin Baird (TfNSW
		until 31 July 2017)
		Heather Jackson (JHCPBG)
Barangaroo	Early works by JHCPBG	Mark Dowsing
	 Traffic changes and removal of parking on Hickson Road 	(JHCPBG)
	 Protection of heritage wall along Hickson Road 	
	 Removal of vegetation 	
	 Site establishment activities including installation of environmental controls, installation of noise walls, relocation of existing services, installation of site facilities 	
Bligh Street	 Site establishment by JHCPBG 	Amy McDonald
	 Installation of environmental controls 	(JHCPBG)
	 Construction of temporary access 	
	 Relocation of existing services 	

Site	Explanation	Place Manager
	 Construction of noise wall and acoustic shed Installation of site facilities 	
Martin Place North – Phase 1	 Demolition by Metropolitan Demolitions Site establishment Soft strip out of buildings Demolition of buildings 	Jonathan Lloyd (TfNSW until 31 July 2017) Amy McDonald (JHCPBG)
Martin Place North – Phase 2	 Early work at 9-19 Elizabeth Street by Lendlease Site establishment Soft strip out of building Scaffold erection Class B Hoarding installation HAZMAT removal Services disconnection Geotechnical investigations 	Emily Hargreaves (Lendlease)
Martin Place South	 Demolition by JHCPBG Site establishment Soft strip out of building Demolition of building 	Jonathan Lloyd (TfNSW until 31 July 2017) Amy McDonald (JHCPBG)
Pitt Street North	 Demolition by Delta Group – Site establishment – Soft strip out of buildings – Demolition of buildings 	Emily Smith (TfNSW until 31 July 2017) David Simpfendorfer (JHCPBG)
Pitt Street South	 Demolition by JHCPBG Site establishment Soft strip out of buildings Demolition of buildings 	Emily Smith (TfNSW until 31 July 2017) David Simpfendorfer (JHCPBG)
Sydney Yard Access Bridge	 Laing O'Rourke Site establishment Soft strip out of buildings Demolition of buildings on Regent Street 	Robin Baird (TfNSW)
Waterloo	 Demolition by Delta Group Site establishment Soft strip out of buildings Demolition of buildings Site establishment by JHCPBG Utility, heritage, geotechnical and contamination investigations Relocation of existing utility services 	Michael Lloyd (TfNSW until 31 July 2017) Faye Rescigno (JHCPBG)

Site	Explanation	Place Manager
	 Installation of noise walls and environmental controls Installation of site facilities Removal of vegetation 	
Marrickville	 Demolition by Delta Group Site establishment Soft strip out of buildings Demolition of buildings Site establishment by JHCPBG Utility, heritage, geotechnical and contamination investigations Relocation of existing utility services Installation of noise walls and environmental controls Construction of haul roads and offices on site Vegetation clearing Minor earthworks for precast works area 	Emily Smith (TfNSW until 31 July 2017) Faye Rescigno (JHCPBG)

4 Business Engagement Approach

Consultation before and during early works, will lay a good foundation for engagement throughout major construction by the Principal contractors. Engagement will focus on businesses adjacent to construction sites who are likely to be affected by early works activities. The aim will be to understand their business operations, and where possible, develop mitigation measures and respond to the reasonable requirements of the business.

Engagement with other stakeholders and the community is covered by the Community Communications Strategy – Early Works.

4.1 Our approach

Sydney Metro's approach to business engagement during early works is to:

- Provide businesses with information about construction progress
- Ensure businesses understand the scope of the works and mitigation measures
- Ensure businesses understand the proposed timing of the works
- · Consult with businesses and take steps to minimise potential impacts
- Ensure the project team understands the operational requirements and sensitivities of businesses
 around each site
- Maintain and protect Transport for NSW and Sydney Metro's reputation.

Encouraging business understanding of the project is essential. If an activity and the need for it are fully understood, businesses can be more tolerant of short-term impacts.

By undertaking open and honest communication with businesses, working to minimise impacts and being approachable and responsive during this project, Transport for NSW's reputation can be maintained or improved and the project delivered on schedule.

4.2 Tools

A full suite of Sydney Metro's communication tools are outlined in the *Overarching Community Communications Strategy*. The business engagement tools to be used during early works will include:

- Place Managers to be the single point of contact for affected businesses and the project team, who will proactively doorknock and consult with businesses and also respond quickly to any issues or complaints raised. The purpose of business consultation will be to understand any specifics aspects of businesses operations which will need to be considered when implementing the mitigation measures described in Section 5. Place Managers are also responsible for ensuring that any business consultation is documented and communicated to the relevant members of the project team;
- Business surveys to understand their business requirements including operating hours, main delivery times, reliance on foot traffic, any signage or advertising that may be impacted, customer origin, and other information specific to the business that will need to be considered in early works planning (See Appendix B);

- **Notifications** including **maps** to keep businesses informed, explaining the purpose of the works, what they can expect, and any potential impacts (delivered in paper or electronic format);
- **Newsletter** to provide a three month look-ahead to properties within 500 metres of the construction site on a quarterly basis (delivered in paper or electronic format);
- Fact sheets (as required) to provide detail on aspects of the work and the project;
- **Newspaper advertising** to advise of work starting, the community contact facilities and road closures for example;
- Mobile community information centre;
- **Communications Management Control Group** Sydney Metro will establish a new group or attend existing forums to discuss project activities with neighbouring infrastructure projects;
- Business Consultation Forum Contractors will establish a new forum or attend existing business forums to discuss project activities. This will be augmented by stakeholder engagement activities outlined in the Community Communications Strategy and the Overarching Community Communications Strategy.
- Contact facilities and information points:
 - Project website www.sydneymetro.info
 - Facebook www.facebook.com/SydneyMetro
 - 24-hour community information line 1800 171 386
 - Postal address PO Box K659, Haymarket, NSW 1240
 - Community email address
 - sydneymetro@transport.nsw.gov.au
 - <u>tunnels@transport.nsw.gov.au</u>
 - <u>MartinPlaceMetro@transport.nsw.gov.au</u>
- Briefings to strata managers, building owners, council officers and local business chambers;
- Mitigation measures to respond to the reasonable requirements of the business; and
- **Stakeholder database** to record interactions with business and to record business information collected in the business surveys.

4.3 Enquiries and complaint management

Enquiries and complaints will be managed in accordance with the Sydney Metro Overarching Community Communication Strategy and the Sydney Metro Complaints Management System. Both documents are available on the Sydney Metro project website.

4.4 Small Business Owners Support Program

The Small Business Support Program (SBOSP) will provide assistance to small business owners located within 50 metres of, and adversely impacted by, the construction of Sydney Metro City & Southwest.

For the purposes of this plan, a 'small business' is defined as a business that employs fewer than 20 (Source: Australian Bureau of Statistics). For further details, please refer to the SBOSP.

5 Key Issues and mitigation measures

Table 3 Key issues and mitigation measures

Issues	Communication and mitigation measures
Business operations	
 Coordination of information for tenants and property owners 	 Regular notifications and newsletters (including contributing to Sydney Trains notifications for work during possessions) One on One meetings on request Door knocks as required - both prior to works and as stakeholder checks after works Attend stakeholder meetings to communicate Project information to their client base Community contact facilities Strata/building managers and owners notified of scheduled and emergency work in the area when necessary Meetings arranged with strata/building managers and owners Strata/building managers and owners informed of works before they start Coordinate communications through the Communication Management Control Group Implement the Small Business Owners Program
Noise and vibration	
 Effects on sensitive equipment Effects on quiet enjoyment (particularly for food and beverage businesses) Construction traffic noise (deliveries and spoil movements) Vibration generated by construction activities 	 Early engagement with neighbouring stakeholders on likely noise and vibration impacts Implementation of mitigation measures in the Construction Noise and Vibration Management Plan, Construction Noise and Vibration Impact Statements (CNVIS), Minor Works Approval or Out of Hours Approval where relevant Noise minimised through, use of appropriate plant, tools and techniques and adaptive programming, where possible. Information on specific noise and vibration reduction outcomes for each site can be found in the relevant CNVIS. Noise reduction strategies to be implemented with consideration given hours of operation and sensitive periods identified in Appendix A. High impact noise works staged with respite periods as required by the Environment Protection Licence or planning approvals. Temporary noise screens used around equipment, where appropriate Staff Induction and tool box meetings prior to noisy activities to

Issues	Communication and mitigation measures
	highlight acceptable work force behaviour
	 Noise and or vibration monitoring offered in response to complaints
	 Referral to Small Business Advisory Panel for advice on small business complaints where appropriate
Dust	
 Dust generated by construction activities Concern about health impacts of dust 	 Dust minimised by using water carts, water sprayers, street sweepers, chemical and organic ground cover, hard stands and limiting activities on windy days where necessary
Access	
 Access for deliveries and customers Traffic changes on local roads Impacts to local street parking Traffic modifications including changes to footpaths Utility works affecting footpath or road access 	 Coordination of works with deliveries and business priorities, where possible Installation of suitable signage to direct pedestrians, delivery drivers and customers where appropriate
Construction traffic	
Heavy vehicle movements on	Implement site specific Traffic Management Plans
local roads	Coordinate traffic management with the CBD Coordination Office
	 Construction traffic movements minimised in peak times, where possible
	 Heavy vehicle specific access and egress locations and routes to minimise local congestion
	Truck driver tool box meetings on localised conditions
	 Out of hours deliveries to minimise impacts of oversized vehicles on local roads
Property impacts	
 Concerns about potential property damage Potential effects of vibration and settlement 	 Property Condition Surveys offered where eligible. Refer to relevant CNVIS for each site Vibration modelling information Distribute fact sheets Protection of heritage items using hoarding
Utility relocation and continuity of su	ipply
 Utility works affecting footpath or road access 	 Detailed briefings for businesses potentially affected Timing works, particularly service cutovers, to minimise potential impacts in consultation with relevant service providers

Issues	Communication and mitigation measures
	 Provide alternative service where necessary to maintain essential supply
Visual amenity and visibility	
 Impacts to visual amenity (overlooking or directly next door to sites) Vandalism of site hoarding Visibility of retail signage and shopfronts 	 Retain vegetation where possible or for as long as practical Protection of trees to be retained Hoarding designed in line with Sydney Metro Brand Style Guidelines Prompt graffiti removal from hoarding, buildings, plant and surroundings kept well maintained and clean Hoarding designed to maximise visibility of retail signage and shopfronts. Explore opportunities for signage and wayfinding to maintain business visibility Implement Small Business Owners Program to promote local businesses
Cumulative impacts	
 Multiple works in the one location (Chatswood) Adjacent projects 	 Coordinate communications through the communication Management Control Group

6 Monitoring and reporting

Due to the short-term and intermittent nature, and low impact of early work activities to businesses, business monitoring will not be formally undertaken for work covered by this plan. Business monitoring will formally commence in accordance with the delivery contractors approved project Business Management Plan.

Feedback received during doorknocks and incoming correspondence (emails and phone calls) will be informally monitored and any dissatisfaction from businesses recorded and managed in accordance with the Construction Complaints Management System in the first instance. Complaints are reported on daily through the Daily Complaints Report.

7 Communication implementation plan

Site specific details can be found in Appendix A including a site overview, potential issues and business stakeholder lists. The following implementation plan will be rolled out across all sites. For detail of specific business stakeholders, refer to the relevant site specific appendix. Responsibilities for implementing these tools can be found in the Overarching Community Communications Strategy, section 8.

 Table 4 Communication implementation plan

Project phase	Communication tools	Stakeholder	Timing
Project start-up	Communications Management Control Group	Neighbouring infrastructure projects (cumulative impacts) Government agencies Local council	Monthly or as required
	Mobile Community Information Centre	Local events like markets and fairs, shopping centre displays etc.	Throughout construction
	Briefings	Specific businesses (see site specific details in Appendix A)	As required or requested
	Business Survey	Properties within 50m	Prior to preparing this plan
Site investigations	Notification letter	Delivered to properties within 100m or work in standard construction hours, 200m for out of hours work**	7 days prior to work starting
	Doorknock (if intrusive or loud)	Immediate neighbours	
Site establishment	Newsletter	Properties within 500m	At site establishment On a quarterly basis
	Notification letter	Delivered to properties within 100m or work in standard construction hours, 200m for out of hours work**	7 days prior to work starting

Project phase	Communication tools	Stakeholder	Timing
	Site signage Hoarding banners Directional signage	People passing by the site	As required
	Doorknock	Properties within 50m	7 days prior to work starting
Out of hours work	Notification letter	Delivered to properties within 200m **	7 days prior to work starting
	Doorknock	Properties within 50m	7 days prior to work starting
HV night work	Notification letter	Delivered to properties within 200m **	7 days prior to work starting
Planned service disruptions	Included in notification letter	Delivered to properties within 200m **	7 days prior to disruption
Emergency work*	Notification letter Doorknock	Affected properties	Within 2 hours
Work during rail possessions	Sydney Trains notification	Sydney Trains delivery area (250m on either side of the rail corridor)	Delivered prior to possession period by Sydney Trains
Construction milestones	Included in notification letter	Delivered to properties within 100m or work in standard construction hours, 200m for out of hours work**	7 days prior to new milestone
	Doorknock	Properties within 50m	7 days prior to new milestone
	Briefings	Specific businesses (see site specific details in Appendix A)	As required or requested
Traffic changes	Included in notification letter	Delivered to properties within 100m or work in standard construction hours, 200m for out of hours work**	7 days prior to work starting 7 days prior to new milestone
	VMS	Road users	7 days prior to work starting
	Traffic alert		7 days prior to new milestone

Project phase	Communication tools	Stakeholder	Timing
	Bus stop notices		

*Work required to repair damaged utilities and/or make an area safe after an incident outside standard construction hours.

** If the impact of the work being notified will extend beyond this radius, the delivery area will be expanded

Appendix A Site specific details

A.1 Chatswood dive site

Table 1 Site overview

Item	Description	
Site name	Chatswood dive site	R up Nom Ne
Responsible contractor	JHCPBGDemolition works by Delta Group	Subedaed Rd 4 Hor Rea St & Nea St Gordon Nie Grodon Nie 19
Place Manager	 Robin Baird (TfNSW until 31 July 2017) Kylie Brosnan (JHCPBG) 	Amber Ties Chatsweed The Pianoforte Melson Piano
Start date	April 2017	Caltex Australia Limited 🕐
Location	 The site is bordered by Mowbray Road, Pacific Highway and Nelson Street (and the rail corridor), Chatswood 	nd Ave go egg egg egg egg egg egg egg egg egg e
Notification key	Site boundary 50m 100m	Mowbray Kd W Chutswood South Uniting Church The Chatswood Nikeson Coopele Chatswood Nikeson Coopele Chatswood Nikeson Coopele
Scope and timing of early work	 Minor works (Subject to Minor Works Approval) Demolition works from April 2017 Service disconnections and temporary service establishment Site establishment Hoarding installation 	 Site establishment from October 2017 Utility, heritage, geotechnical and contamination investigations Relocation of existing utility services Installation of noise walls and environmental controls Construction of internal access roads

Item	Description	
	 Strip out and Hazmat removal 	 Installation of site facilities
	- Aerial Bundling Cabling Low Voltage works	- Vegetation clearing
	 Decommissioning Ausgrid Substation 	
	- Building demolition	
Construction hours	Standard Hours: 7am to 6pm Monday to Friday and 8am to 1pm Saturdays or as otherwise approved	

Table 2 Potential issues

Item	Description
Noise and vibration	 Noise and vibration effects on neighbouring businesses
	Construction traffic noise including workforce, deliveries and truck movements
Traffic and access	 Maintaining driveway access and/or onsite customer parking
	 Additional traffic including large vehicles on surrounding streets, Nelson Street and Orchard Road.
	 Traffic modifications including signage changes to footpath and pedestrian diversions
	Utility works affecting footpath access
Services disruption	Continuity of power supply
Property impacts	 Potential effects of vibration and settlement
	• Dust
Business operations	Congestion and access to premises for customers and staff
	 Health impacts to business staff and customers from dust
	Maintaining on-street parking for customers and staff
Visual amenity	 Impact on visual amenity for businesses overlooking construction site
Cumulative Impacts	 33 kV utility works between Willoughby and Chatswood
	 Main North and North Shore Corridor Works between Waitara and Waverton
Landscape	Trees on the perimeter of Mowbray Road
Heritage	Heritage Listed Mowbray House

Table 3 Business overview

Business name	Special requirements
Great Northern Hotel 522 Pacific Highway	Vehicle access - deliveries via Pacific Highway and Mowbray Road intersection received daily
Chemist shop	No specific requirements
Baby Bounce 544 Pacific Highway	Single axil rigid heavy vehicle access – via Pacific Highway loading dock beneath building
Red Flame 546 Pacific Highway	Single axil heavy rigid vehicle access – via Pacific Highway reverses down the drive way on southern side of building. Up to 6 deliveries per day to builders and retail clients
Demir Leather 552-554 Pacific Highway	Showroom only, loading dock via Moriarty Road
Caltex Service Station 572 Pacific Highway	24 Hour operation, drive way access at all times and power continuity
Maurer Funerals 574 Pacific Highway	24 Hour operation, drive way access at all times and power continuity
Amber Tiles 582 Pacific Highway	Heavy rigid vehicle access - deliveries via Holmes Lane
Dulux Paints 613-619 Pacific Highway	Heavy rigid vehicle access - deliveries via Nelson Street

A.2 Chatswood to Artarmon rail corridor

Table 4 Site overview

Item	Description	
Site name	 Chatswood to Artarmon rail corridor 	Chatswood RSL Club Chatswood Mandarin Centre Club Science Nelson Science Science
Responsible contractor	Laing O'Rourke	Australianost Jus ST Iglu Sunsy Chatswood Sector Accommodation
Place Manager	Alex Parker (TfNSW)	Abe Ave Dougher Community Cents
Start date	February 2018	Water a final state of the stat
Location	 The site comprises the rail corridor between Chatswood Station and Brand Street, Artarmon, and the rail corridor between Artarmon Station and Gore Hill Freeway 	Rd Rd Solo MAR (1997) (
Notification key	Site boundary 50m 100m	Rd bilder Chatswood bie school of the school
Scope and	Minor works (Subject to Minor Works Approval)	Retention basin construction between Drake Street and Brand

Item	Description	
timing of early work	 Service location and geotechnical investigations – November 2017 Overhead wiring structure construction between Albert Street, Chatswood and Brand Street Artarmon Install footings (February 2018 – November 2018) across 6 possession weekends Install masts (August 2018 – February 2019) – across 5 possession weekends Install booms (October 2018 – April 2019) – across 4 possession weekends 	 Street Artarmon Site establishment and vegetation removal - February 2018 Test piling – May 2018 Piling works – August 2018 Brand Street stormwater connection – August 2018 Retention basin construction – August 2018-December 2018 Overhead wiring structure removal between Albert Street and Hopetoun Avenue, Chatswood – November 2018 Drainage works between Hopetoun Avenue, Chatswood and Drake Street, Artarmon – December 2018-June 2019
Construction hours	 Standard Hours: 7am to 6pm Monday to Friday and 8am to 1pm Saturdays or as otherwise approved Some works will be undertaken during Sydney Trains possession weekends when trains are not in service. 	

Table 5 Potential issues

Item	Description
Noise and vibration	 Noise and vibration effects on neighbouring businesses Construction traffic noise including workforce, deliveries and truck movements
Traffic and access	Additional traffic including large vehicles on surrounding streets
Property impacts	• Dust
Business operations	Health impacts to business staff and customers from dust
Visual amenity	Impact on visual amenity for residents and businesses overlooking construction site
Cumulative Impacts	 33 kV utility works between Willoughby and Chatswood Main North and North Shore Corridor Works between Waitara and Waverton Chatswood dive site construction and tunnelling works

ltem	Description
Landscape	 Trees in the rail corridor between Drake Street and Brand Street Artarmon
Heritage	Heritage Listed Mowbray House

Table 6 Stakeholders and community overview

Stakeholders	Detail	
Local council	City of Willoughby	
Local member	The Hon. Gladys Berejiklian MP, Premier of NSW and Member for Willoughby	
Local groups	 Chatswood East Progress Association Chatswood West Progress Association Chatswood Chamber of Commerce Artarmon Progress Association 	 Artarmon Village Chamber of Commerce Artarmon Bush Care Bike North
Government agencies	 Sydney Coordination Office Roads and Maritime Services Department of Planning and Environment Office of Environment and Heritage Transport for NSW NSW Trains 	 NSW TrainLink Sydney Trains Sydney Water Ausgrid Heritage Council
Senior Stakeholders	 Federation of Willoughby Progress Associations District Commissioner - North, Greater Sydney Commission 	 Mayor, Willoughby City Council Willoughby District Historical Society Inc.
Road users	Road users on Mowbray Road, Pacific Highway, Hampden Road, Orchard Road, Nelson Street and Gordon Avenue	
Religious	35 Hampden Road – Artarmon Mosque	

Table 7 Business overview

Business name	Special requirements
Chatswood Bowling Club 655 Pacific Highway	 Expected noise and dust sensitivities during weekend possession works
Artarmon Medical Centre 128 Hampden Road	 Monday to Friday 8:30am to 7pm, and Saturdays 8:30am to 12pm Potential noise sensitivities during piling works for retention basin construction
Artarmon Family Day Care 7 Drake Street	 Long day centre operating 8:00am to 6pm Monday to Friday. Potential noise sensitivities during construction of retention basin and drainage works.
Bella Babes Child Care Centre 134-136 Hampden Road	 Child Care facility operating 7:30am-6pm Monday to Thursday and 8.30am-5.30pm Friday. Located on second floor or building, all play areas at rear of facility. Potential noise sensitivities during piling works for retention basin construction.
SIPE Day Care 12 Drake Street	 Monday to Friday 8:00-6pm Monday to Friday. Family day care centre located adjacent to rail corridor. Play areas along the side boundary and front yard. Expected noise and dust sensitivities during construction of retention basin and drainage works.

A.3 Crows Nest station site

Table 8 Site overview

Item	Description	
Site name	Crows Nest Station	Albany St Albany St Albany St
Responsible contractor	JHCPBGDemolition works by Delta Group	De Contraction of the Hayberry
Place Manager	 Jonathan Lloyd (TfNSW until 31 July 2017) Heather Jackson (JHCPBG) 	Holtermann St Holter
Start date	• 1 July 2017	rds
Location	 The site is bordered by Pacific Highway, Clarke Lane, Oxley and Hume streets, Crows Nest 	rds
Notification key	Site boundary50m100m	be Stoned Crow T Vinnies Burlington St Durlington
Scope and timing of early work	 Minor Demolition works (Subject to Minor Works Approval) Demolition works from July 2017 Service disconnections and temporary service establishment Site establishment Hoarding installation Strip out and Hazmat removal 	 Site establishment for from October 2017 Utility, heritage, geotechnical and contamination investigations Relocation of existing utility services Installation of noise walls and environmental controls Installation of site facilities Removal of vegetation

ltem	Description	
	 Building demolition 	
Construction hours	Standard Hours: 7am to 6pm Monday to Friday and 8am to 1pm Saturdays or as otherwise approved	

Table 9 Potential issues

Item	Description	
Noise and vibration	 Noise and vibration effects on neighbouring residential buildings and businesses Noise and vibration effects on adjacent childcare centre Vibration impacts on sensitive equipment used by neighbouring businesses, for example medical premises and sound studios 	
	Construction traffic noise including workforce, deliveries and truck movements	
Traffic and access	 Maintaining access to rear driveways on Clarke Lane during demolition of adjacent buildings Traffic modifications including signage changes to footpath and pedestrian diversions 	
Property impacts	Potential effects of vibration and settlementDust impacts	
Business operations	 Concern about health impacts to business staff and customers from dust, particularly adjacent childcare centre Maintaining on-street parking for customers Maintaining pedestrian access and providing clear signage to local businesses when diversion are required 	
Services disruption	Continuity of power supply	
Visual amenity	Impact on visual amenity for businesses overlooking the site	
Cumulative Impacts	 Multiple residential apartment developments underway in the precinct with traffic, noise, dust and amenity impacts 	
	 Council reviewing Crows Nest Master Plan 	
	Future plan for redevelopment of Hume Street Parklands	

Table 10 Business overview - where impacts are negligible, businesses within a 50m radius are not included but are detailed in the CNVIS for demolition

Business name	Special requirements
Kelly's Place Children's Centre	 Access to drop off/pick up bay adjacent to centre must be maintained at all times, accessed by approximately 40 vehicles every morning and evening
36 Hume Street	 Peak morning drop-off period between 730am to 930am
	 Peak afternoon pick-up period between 330pm to 6pm
	Dust management
	 Children sleep during the day – the main sleeping period is between11.45 and 2pm, however babies take two sleeps per day
28-34 Clarke Street	 Commercial building with standard operating hours. Tenants include DC Health Performance, Axient, Voice Logic, Short, Kenyon & Crane, Markwell Foods, WB Finance, pdml, ARCS Finance, Jet Interactive
Crows Nest Day Surgery	 The day surgery has 2 operating theatres on site that are in use all day.
22 - 26 Clarke Street	 The operating theatres face the demolition site
	 Expected noise and dust sensitivity is high with moderate vibration sensitivity.
Special Needs Dentistry	 Day surgery, including two operating theatres
22 - 26 Clarke Street	 The day surgery has 2 operating theatres on site that are in use all day.
	 The operating theatres face the demolition site.
	 Expected noise and dust sensitivity is high with moderate vibration sensitivity.
Crows Nest Eye Surgery	 Assessment and consultation is carried out on site using diagnostic laser equipment.
22 - 26 Clarke Street	• No operations are carried out on site which is situated furthest in the building from the demolition.
	 The equipment falls within the category of normal vibration sensitivity.
	Expected vibration impact is low to moderate.
22 - 26 Clarke Street	 In addition to the above the building contains a variety of health services and shopfronts with expected noise, dust and vibration sensitivity. Tenants include Specialist Endo Crows Nest, Specialist Paediatric Dental Practice, Northshore Oral & Maxofacial Surgery & Orthopaedic Spinal Surgery, Dental on Clarke, Jade Remedies and La Dimora Cafe
TSD - Audio Production	Vocal recording booth located on west side of the building overlooking the site.
Studio	Vocal recording requires quiet environment.

Business name	Special requirements
14-20 Clarke Street	 Recording sessions typically last 5 to 6 hours and occur on most week days starting at 7.30am.
Mondo Media Studio 14-20 Clarke Street	 Mondo Media share studio with TSD Audio Production. Recording studio working with Advertising and Audio books. The Recording booth is highly sound proofed with a floating floor. Mondo is on level 2 and closest to the 20 Clarke Street demolition site with expected high noise impact.
Awareness Institute 14-20 Clarke Street	 Classes, workshops and meditation sessions Monday to Friday 7am to 9pm and weekends 9am to 5pm. Most sensitive period identified as 10am to 12pm for morning meditation classes.
SomnoMed – Dental Moulding 14-20 Clarke Street	 Health services Potential vibration impacts.
14-20 Clarke Street	 In addition to the above the building contains commercial tenants with standard operating hours including AG McDonald Consulting, Austin Thompson & Associates, BRMM, Business Payment Solutions & Speedydebit, Dijtal Pty Ltd, DMC Digital, Enzyme International, Inside Out PR, KTBR, Mantech Recruitment, Meliz Zim & associates, Optiled, Sourcefire, The DMC Initiative, The Property Lab, TSD
Nectar Coffee House	Open from 7am to 330pm weekdays
10-12 Clarke Street	 Peak morning period between 8am – 10am
	 Peak lunch period between 12 noon – 2pm
	 Reliant on customers from the direction of the Pacific Highway and visibility
	Pedestrian access is important
	 Concerned about closure of Hume St during station excavation
	No parking onsite
	Deliveries received via Hume St
Labsonics 10-12 Clarke Street	 Currently in a busy period May to September/ October - recording sessions booked 9am-6pm, Monday to Friday.
	 Previous demo at 479 Pacific Highway meant they were unable to use studio, however contractor was able to timetable around their sessions.
	• Labsonics are looking at installing a modular booth with a floating floor within their vocal recording booth in

Business name	Special requirements
	 order to mitigate. Audio post production studio for TV features and series. The company has a recording booth on the 5th floor with an expected noise transmission loss of 25 - 30dBA. ADR (Post singing) done in the studio. A typical project will take 3 - 4 months to complete.
Molemap Dermatologists 10-12 Clarke Street	Potential vibration sensitivity - treatment machines
Suite 501: Filmday, The Pulse and Lustre Pictures 10-12 Clarke Street	 Three companies sharing space. Audio recording room located at rear on Clarke Street side of the building.
10-12 Clarke Street	 In addition to the above, health services and commercial offices with standard working hours. Tenants include Under Crows Nest - Cosmetic & Vein Clinic, College of Professional Psychology, Synergise Associates, The Radio Sales Network Pty Ltd and Grant Broadcasters Pty Ltd.
Nebula Hair Salon 3/10 Clarke Street	 Few deliveries to salon, approximately 1 per month No parking onsite Customers use Council car park Busiest days are Friday and Saturday Rely on walk ins 50 per cent of the time, visibility is important
Ism Studio 6-8 Clarke Street	 Floating floor recording room The company works on TV commercial music and voice overs. The sensitive receivers recording booth is well insulated with floating floor. Noise transmission loss is expected to be in the range of 35 - 40 dBA. ISM is situated on level 2, furthest in the building from the demolition works.
Eastway Studio 6-8 Clarke St	Television production services business - editing facility.
Carolyn Andrews Psychotherapy	Appointments Monday to Friday 6.30am to 6pm.

Business name	Special requirements
6-8 Clarke St	 Psychotherapy - Patient consultation needs to be undertaken in a quiet environment The consultation room is fitted with extra internal of magnetite type.
Filthy Look Films 6-8 Clarke St	 Film and TV production company operating out of one room overlooking Clarke Lane on west side of building. Conduct a small amount of filming on site most mostly post-production activities.
Seemee4 Productions 2-4 Clarke St	Sound Production No recording room
The Brunch Bar 9/7-11 Clarke Street	 Open from 6am to 3pm Monday to Fridays, Saturdays 7am to 11am Busiest times are breakfast from 7am to 9pm and lunch 12noon to 2pm Deliveries received to the front of the business on Hume St, typically between 8am to 10am 80 per cent of customers are repeat customers
Ciao Ciao Pizza 7-11 Clarke Street	 Open Tuesdays to Sundays Opening hours are evenings 5-9/10pm Use of street parking for motorcycle which does deliveries Currently have a private arrangement to park in Beaurepairs Deliveries received to the back of the business via Hume Lane
Benchmark Sleep Services 39 Hume Street	 Standard opening hours 9-5pm Staff parking at the back of the business accessed via Hume Lane Customers are referred to the practise
Curves Gym 21-33 Hume Street	 Standard opening hours 9-5pm and Saturday mornings 730am – 12noon Customers use Council carpark 60 to 80 customers per day
Oil Paintings Plus & La Trende Curtains 473-475 Pacific Highway	 Retail shopfronts with standard opening hours. Deliveries via Pacific Highway
Comfort & Fit	Customer access via Hume Street

Business name	Special requirements
372 Pacific Highway	

A.4 Victoria Cross sites

 Table 11
 Victoria
 Cross overview

ltem	Description	
Site name	Victoria Cross	The Independent Theatre
Responsible contractor	JHCPBGDemolition works by Delta Group	Nees Community Centre
Place Manager	 Jonathan Lloyd (TfNSW until 31 July 2017) Heather Jackson (JHCPBG) 	St Thomas Anglican Church McLaren St
Start date	 Victoria Cross South - April 2017 Victoria Cross North – November 2017* 	McLaren St McLaren St Pacific Hwy
Location	 Victoria Cross South is bordered by Miller, Berry and Denison streets, North Sydney (and 105 Miller Street) Victoria Cross North is located at 50-52 McLaren Street, North Sydney (on the corner of Miller Street) 	Doohat Ave Mote Sant Angelo Mercy College SMEC Australia Performentation Consultancy Consultancy Services
Notification key	Site boundary 50m 100m	Lebara Mobile Mount St Mount S

ltem	Description	
Scope and timing of early work	 Victoria Cross South Minor works (Subject to minor works approval) Demolition works from April 2017 Service disconnections and temporary service establishment, 189 Miller awning demolition Site establishment Hoarding installation Strip out and Hazmat removal Scaffold installation Building demolition 	 Victoria Cross North (*subject to planning approval) Site establishment from November 2017 Utility, heritage, geotechnical and contamination investigations Relocation of existing utility services Installation of environmental controls Construction of noise walls and acoustic shed Installation of site facilities Removal of vegetation
Construction hours	 Standard Hours: 7am to 6pm Monday to Friday and 8ar 	n to 1pm Saturdays or as otherwise approved

Table 12 Potential issues

Item	Description
Noise and vibration	 Noise and vibration effects on adjacent buildings
	Noise and vibration from works affecting adjacent childcare centre (Victoria Cross South)
	 Noise and vibration effects on adjacent buildings including Wenona School, Rydges North Sydney (Victoria Cross North)
	Construction traffic noise
Traffic and access	Maintaining pedestrian access to adjacent buildings
	 Traffic modifications including signage changes to footpath and pedestrian diversions
	Utility works affecting footpath access
Property impacts	Potential effects of vibration and settlement
	 Issues salvaging contents from the heritage listed building to be demolished
Business operations	Demolition noise and dust impacting outdoor dining space at neighbouring businesses
	 Maintaining drop off/pick up location and loading zones for adjacent businesses

Item	Description
	 Potential for increased pests impacting properties due to demolition of adjacent buildings
Services disruption	Continuity of power supply
Visual amenity	 Impact on visual amenity for businesses overlooking construction site
	 Impact on visual amenity for outdoor dining spaces nearby to construction site
Cumulative Impacts	 Cumulative traffic impacts from other construction sites in North Sydney (particularly on Denison Street and north of Miller Street where multiple residential developments are underway)
Landscape	Protection of trees on Miller Street and McLaren Street

Table 13 Business overview

Business name	Special requirements
Rag & Famish 199 Miller Street	 Deliveries received throughout the day to loading zones on both sides of Berry Street Concerned about the availability of loading zones Concerned about pest management Noise and vibration impacting patronage at café and outdoor dining space
Monte Sant Angelo 128 Miller Street	Examination hall in proximity to demolition works
Wenona School 176 Walker Street	 Kindergarten to year 12 – 1,100 students including 50 boarders Construction program currently underway
26-62 Berry Street	 Commercial office building Standard working hours Full tenant list in CNVIS for demolition.
50 Berry Street	 Commercial office building Standard working hours Full tenant list in CNVIS for demolition.
Only About Children	Peak morning drop-off period between 8am – 930am
36	Business Management Plan – Farly Works

Business name	Special requirements
North Sydney Campus	 Peak afternoon pick-up period between 430pm - 530pm
65 Berry Street	 Parents park below building in Wilsons carpark for drop offs/pick-ups (20 minutes free)
	 Use of outdoor balcony adjacent to site for recreation & meal times (outdoor lunchroom)
	 Concerned about air quality with regards to potential dust generated by demolition, as well as the removal of hazardous materials
65 Berry Street	Commercial office building
	Standard working hours
	 Full tenant list in CNVIS for demolition.
Residential Tower,	40 parking spaces for commercial tenants access off Denison Street
77 Berry Street	Existing retail carpark of 150 bays will be demolished in April 2017
	Demolition and reconstruction works planned in 2017
	 Full tenant list in CNVIS for demolition.
MLC, 105-151 Miller Street	 100 car parking spaces below the building used by tenant and accessed off Denison Street
Meet@105 Coffee Shop	 Busiest periods mornings 8am to 11am, and lunch 12noon to 1.30pm
(directly adjacent to	Rely on visibility to attract new customers
Tower Square)	 Need quiet café space as many customers use the tables to hold informal meetings
Australian Catholic University	Pedestrian safety
Rydges North Sydney	167 rooms with 24 hour reception
54 McLaren Street	On-site parking accessed via McLaren Street
	• Function rooms with capacity for 250 people for meetings, conferences, weddings and special events
	 Mundo Restaurant and Bar open for breakfast, lunch and dinner

A.5 Barangaroo station site

Table 14 Site overview

ltem	Description		
Site name	Barangaroo station site		
Responsible contractor	• JHCPBG	Barangaroo 75 den 92 A Stargazer Vindmill St	
Place Manager	Mark Dowsing	Stargazer ≥ 9 Vindmill St Lawn	
Start date	October 2017	Hynel Palisade	
Location	 Hickson Road (near Nawi Cove) 	The Cutavay at Barangaroo Reserve	
Notification key	Site boundary50m100m	Munn's Slipway, Barangaroo.Reserve Hickson Ra High Group Ra The Langham Sydney	
Scope and timing of early	 Early works from October 2017 Traffic changes and removal of parking on Hickson Road 		
work	- Protection of heritage wall along Hickson Road		
	– Removal of vegetation		
	Site establishment activities including installation of environ existing services, installation of site facilities	nmental controls, installation of noise walls, relocation of	

Item	Description
Construction hours	• Standard Hours: 7am to 6pm Monday to Friday and 8am to 1pm Saturdays or as otherwise approved

Table 15 Potential issues

Item	Description	
Noise and vibration	Noise and vibration effects on KU Lance Children's Centre and surrounding residential and commercial properties	
Traffic and access	 Traffic changes and loss of parking on Hickson Road Heavy vehicle movements in the area Pedestrian diversions and access to Barangaroo Reserve, The Cutaway, Wulugul Walk Maintaining access during special events 	
Property impacts	Potential effects of vibration and settlement on adjacent heritage buildings	
Business operations	 Noise, vibration and dust impacts Loss of parking on Hickson Road Maintaining pedestrian access 	
Visual amenity	Impact on visual amenity for residents, workers, visitors and tourists	
Cumulative Impacts	 Construction works at Barangaroo South (including remediation and precinct reinstatement) and adjacent works at Barangaroo Central 	

Table 16 Business overview

Business name	Special requirements
KU Lance Children's Centre	Currently upgrading playground
37 High Street	 Requested Perspex noise wall – assessment currently underway
	 Cumulative impacts of ongoing development at Barangaroo
Wilson Car Parks –	Maintain access to driveway

Business name	Special requirements
Barangaroo Reserve	Maintain visibility of signage
Universal Pictures	Commercial offices, no studio or production
	 Driveway and boomgate near works – access to be maintained
	Regular deliveries
Hotel Palisade	 Boutique accommodation (8 rooms)
35 Bettington Street	Henry Deane cocktail lounge and bar
Sydney Theatre Company	Operates three theatres in Walsh Bay
	 Planning major redevelopment of Wharf Theatre
	 Impact on patrons – parking, traffic changes, wayfinding
The Langham Sydney	 Boutique hotel with 98 rooms, restaurant, day spa and conference facilities
89-113 Kent Street	Not concerned about construction impacts
Barangaroo Delivery	 Maintaining access to Barangaroo Reserve, The Cutaway and Waranara Terrace for events
Authority (managing venues and events)	Potential noise and vibration impacts on venues

A.6 Martin Place - Phase 1

 Table 17 Martin Place overview

Item	Description	
Site name	Martin Place	Mr. Wong
Responsible contractor	JHCPBGDemolition works by Metropolitan Demolitions	Bond St
Place Manager	 Jonathan Lloyd (TfNSW until 31 July 2017) Amy McDonald 	Australia Square
Start date	 Martin Place North - May 2017 Martin Place South – October 2017 Bligh Street - October 2017 	Hunter St
Location	 Martin Place North - bordered by Hunter, Castlereagh and Elizabeth streets, Sydney (and 50 Martin Place) Martin Place South - 39 Martin Place (bordered by Castlereagh Street, Elizabeth Street and Martin Place) Blight Street entrance - 33 Bligh Street (street frontages on Bligh Street and O'Connell Street) 	Complex tin Pl Medicare D Medicare D M
Notification key	Site boundary 50m 100m	Image: Sydney Imag
Scope and	Martin Place North	Martin Place South
timing of early work	 Demolition works from May 2017Site establishment 	Demolition works from October 2017
	– HAZMAT removal	- Site establishment
	– Soft strip-out	– Awning demolition
	 Scaffold Structural demolition 	- Hoarding installation
	Bligh Street	 Strip out and Hazmat removal

Item	Description	
	 Site establishment from October 2017 	 Scaffold installation
	 Installation of environmental controls 	 Building demolition
	- Construction of temporary access	
	 Relocation of existing services 	
	- Construction of noise wall and acoustic shed	
	 Installation of site facilities 	
Construction hours	Standard Hours: 7am to 6pm Monday to Friday and 8am to 1pm Saturdays or as otherwise approved	

Table 18 Potential issues

Item	Description
Noise and vibration	 Noise and vibration effects on directly adjacent buildings Noise and vibration from night/emergency works affecting nearby hotels and residential apartments (Medina Serviced Apartments, Sofitel Sydney Wentworth and Radisson Blu Plaza Hotel)
Traffic and access	Temporary lane closures and traffic congestion impacting access to businesses around construction sites
Property impacts	 Potential effects of vibration and settlement on adjacent heritage buildings
Business operations	 Noise, vibration and dust impacts at 48 Martin Place (Macquarie Bank has events space and production studio, Commonwealth Bank has vibration sensitive vault) Noise impacts at Channel 7 studios at 52 Martin Place Loss of parking and loading zones Maintaining pedestrian flows Loss of amenity impacting on patronage at nearby cafés with outdoor seating
Services disruption	Continuity of power supply
Visual amenity	Impact on visual amenity for businesses overlooking construction site

Item	Description
Cumulative Impacts	 General disruption in the CBD and traffic implications due to light rail construction and nearby commercial demolition and construction projects

Table 19 Business overview

Business name	Special requirements
BHP Building 1-7 Castlereagh	 Standard office operating hours. One tenant operates a document control business 24/7 Car park and deliveries access via laneway entrance between 1 and 9 Castlereagh Street Ground floor commercial tenants deliveries via Castlereagh Street loading zone
Castlereagh Centre, 9-11 Castlereagh	 Operating hours 7.00am to 6.00pm, Monday to Sunday Deliveries via loading duck off laneway between 1-7 and 9-13 Castlereagh Street between 6am to 2pm
City Freeholds House, 15 Castlereagh St	 Standard office operating hours Deliveries to basement loading dock via Castlereagh Street Car park with 45 spots entrance and exit via Castlereagh Street Explore and Develop Childcare on Level 2 with approximately 80 kids. Drop off zone in basement (75% of parents drive). Drop off period between 7.00am and 9.30am, pick up period between 5.00pm and 6.30pm.
"The Aston", 1 Hosking Place	 Operating hours 24/7 44 serviced apartments with 95% occupancy rate Food and linen deliveries and rubbish removal via Hosking Place
8 Chifley	 Standard office operating hours Deliveries access via Elizabeth Street
17 Castlereagh	 Standard office operating hours No loading dock, deliveries access from Castlereagh Street loading zone Garbage pickup room access via Hosking Place
37 Bligh St	 Standard office operating hours No loading dock, deliveries from street loading zones
City Mutual Office, 60-66 Hunter St	Extended operating hours from 7am to midnight

Business name	Special requirements
	Deliveries/access via Bligh St
Rockpool Bar & Grill, Spice Temple, 60-66 Hunter St	 Extended operating hours from 8am to 1am Deliveries typically between 7am and 3pm Staff travel by public transport 800-1000 customers per day arriving by foot, public transport and private drivers
Book Grocer	 Operating hours 8.00am to 8.00pm, Monday to Friday; 10.00am to 5.00pm, Saturday; 10.00am to 4.00pm, Sunday Busiest times lunchtime and late afternoon Deliveries via Elizabeth Street High reliance on visibility with most customer's access on foot
City Convenience 1 Castlereagh Street	 Operating hours 6.00am to 2.00am, Sunday to Thursday. Open 24 hours Fridays and Saturdays Busiest times: 8.00am to 10.00am; 12.00pm to 2.00pm; 4.00pm to 6.00pm High volume of customers (approximately 500 per day) with a high reliance on store visibility. 2 or 3 van/ ute deliveries per day via loading zone on Castlereagh Street Customer's access on foot
Flight Centre 52 Martin Place	 Operating hours 9.00am to 5.30pm, Monday to Friday Deliveries via Elizabeth Street Busiest times between 12.00 and 2.30pm Busiest trading periods February to March and Easter to June Customer's access on foot
The Naked Duck 9-11 Castlereagh Street	 Busiest times between 8.00am to 10.00am and 12.00 to 2.00pm Busiest trading periods around Christmas shopping months Deliveries received via loading zone in basement, access via Castlereagh St Amenity of outdoor eating area High reliance on visibility with most customer's access on foot
Posh Printing	Operating hours 8.30am to 5.00pm, Monday to Friday

Business name	Special requirements
1 Castlereagh Street	 2 or 3 deliveries per week via loading zone on Castlereagh Street
	 Customer's main access via phone or email. Low reliance on visibility
The Wolf	Operating hours 7.00am to 10.00pm, Monday to Friday.
37 Bligh Street	 Busiest trading times 12.00pm to 2.00pm and 6.00pm to 8.00pm
	Amenity of outdoor eating area
Macquarie Bank	Access to the loading dock and car park for 50 Martin Place is via Castlereagh Street
50 Martin Place & 9	Vibration sensitive bank security
Elizabeth Street	Building has heritage value
	Standard commercial operating hours
	Sculpture in northern light well
	Ground floor tenant (CBA) has access via Elizabeth Street, Castlereagh street and Martin Place
7 Network	Studios in southern end of building
52 Martin Place	Limited exposure to noise and vibration from early works and initial demolition stages
Radisson Blu Plaza Hotel 27 O'Connell Street	 364 rooms, Bentley Restaurant and Bar, The Fax Bar, day-spa, meeting and function rooms for up to 200 people
	Main concerns are noise and traffic flow
	 Assessment of acoustic treatment of rooms facing Bligh Street
Dexus building	20 storey retail and office building
60 Castlereagh Street	 Next to Martin Place South site – adjoining owners agreement in place
MLC Centre	67 floors of office space, retail and outdoor dining precinct
19-29 Martin Place	IGA and food court
	Theatre Royal under redevelopment
	Consulate General of the United States of America
	 Meetings with operations and retail managers
Henry Davis York Building	Ground floor retail
32-44 Martin Place	 Commercial offices – government departments (ATO, MyGov, Medicare)
	 Key concerns include noise, vibration and maintaining access

Business Management Plan – Early Works

A.7 Martin Place – Phase 2

 Table 5 Martin Place overview

Item	Description	
Site name	Martin Place North (including 9-19 Elizabeth Street)	nent Bar Q Mr. Wong # Bar Luca
Responsible contractor	Macquarie GroupEarly work by Lendlease	Palmer & Co Platinum - Sydney CBD Dobell Memorial Sculpture Clayton Utz
Place Manager	Emily Hargreaves	Segueratia Square Restaurant Hubert
Start date	September 2018	Currin Pl Hotel Sydney
Location	 Martin Place North - bordered by Hunter, Castlereagh and Elizabeth streets, Sydney (and 50 Martin Place) 	Daiso Japan
Notification key	Site boundary of Martin Place North (including 9-19 Elizabeth Street) 50m 100m	Image: State of America Image: State of America Image: State of America Image: State of America
Scope and timing of early work	9-19 Elizabeth Street	- Class B Hoarding installation
	 Early works from September 2018 	- Scaffold erection
	– Site establishment	– Services disconnection
	- HAZMAT removal	 Geotechnical investigations
	 Soft strip-out of building 	

Item	Description	
Construction hours	 Standard Hours: 7am to 6pm Monday to Friday and 8am to 1pm Saturdays or as otherwise approved 	•

Table 20 Potential issues

Item	Description
Noise and vibration	Noise effects on directly adjacent buildings
	 Noise from out of hours works affecting nearby hotels and residential apartments (Medina Serviced Apartments, and Sofitel Sydney Wentworth
Dust	 Child care in City Freeholds House, 15 Castlereagh St – also surrounding public.
Traffic and access	Temporary lane closure and pedestrian access on Elizabeth St (including temporary bus stop relocation) and traffic congestion impacting access to businesses around construction sites
Property impacts	 Potential effects of vibration and settlement on adjacent heritage buildings
Business operations	Noise impacts at 50 Martin Place (Macquarie Group Ltd has events spaces
	 Noise and vibration impacts at Channel 7 studios at 52 Martin Place
	 Maintaining pedestrian flows
Services disruption	Continuity of power supply and other essential services
Visual amenity	Impact on visual amenity for businesses overlooking construction site
Cumulative Impacts	General disruption in the CBD and traffic implications due to light rail construction and nearby commercial demolition and construction projects

Table 21 Business overview

Business name	Special requirements
BHP Building	 Standard office operating hours. One tenant operates a document control business 24/7
1-7 Castlereagh	 Car park and deliveries access via laneway entrance between 1 and 9 Castlereagh Street
	 Ground floor commercial tenants deliveries via Castlereagh Street loading zone

Business name	Special requirements
Castlereagh Centre, 9-11 Castlereagh	Operating hours 7.00am to 6.00pm, Monday to Sunday
	Deliveries via loading duck off laneway between 1-7 and 9-13 Castlereagh Street between 6am to 2pm
City Freeholds House, 15	Standard office operating hours
Castlereagh St	 Deliveries to basement loading dock via Castlereagh Street
	 Car park with 45 spots entrance and exit via Castlereagh Street
	• Explore and Develop Childcare on Level 2 with approximately 80 kids. Drop off zone in basement (75% of parents drive). Drop off period between 7.00am and 9.30am, pick up period between 5.00pm and 6.30pm.
"The Aston", 1 Hosking	Operating hours 24/7
Place	 44 serviced apartments with 95% occupancy rate
	 Food and linen deliveries and rubbish removal via Hosking Place
8 Chifley	Standard office operating hours
	Deliveries access via Elizabeth Street
17 Castlereagh	Standard office operating hours
	 No loading dock, deliveries access from Castlereagh Street loading zone
	Garbage pickup room access via Hosking Place
37 Bligh St	Standard office operating hours
	No loading dock, deliveries from street loading zones
City Mutual Office, 60-66	 Extended operating hours from 7am to midnight
Hunter St	Deliveries/access via Bligh St
Rockpool Bar & Grill, Spice	 Extended operating hours from 8am to 1am
Temple, 60-66 Hunter St	 Deliveries typically between 7am and 3pm
	Staff travel by public transport
	800-1000 customers per day arriving by foot, public transport and private drivers
City Convenience	 Operating hours 6.00am to 2.00am, Sunday to Thursday. Open 24 hours Fridays and Saturdays
1 Castlereagh Street	 Busiest times: 8.00am to 10.00am; 12.00pm to 2.00pm; 4.00pm to 6.00pm
	 High volume of customers (approximately 500 per day) with a high reliance on store visibility.
	2 or 3 van/ ute deliveries per day via loading zone on Castlereagh Street

Business name	Special requirements	
	Customer's access on foot	
Flight Centre 52 Martin Place	 Operating hours 9.00am to 5.30pm, Monday to Friday Deliveries via Elizabeth Street Busiest times between 12.00 and 2.30pm Busiest trading periods February to March and Easter to June Customer's access on foot 	
The Naked Duck 9-11 Castlereagh Street	 Busiest times between 8.00am to 10.00am and 12.00 to 2.00pm Busiest trading periods around Christmas shopping months Deliveries received via loading zone in basement, access via Castlereagh St Amenity of outdoor eating area High reliance on visibility with most customer's access on foot 	
Posh Printing 1 Castlereagh Street	 Operating hours 8.30am to 5.00pm, Monday to Friday 2 or 3 deliveries per week via loading zone on Castlereagh Street Customer's main access via phone or email. Low reliance on visibility 	
The Wolf 37 Bligh Street	 Operating hours 7.00am to 10.00pm, Monday to Friday. Busiest trading times 12.00pm to 2.00pm and 6.00pm to 8.00pm Amenity of outdoor eating area 	
Macquarie Group Ltd 50 Martin Place	 Access to the loading dock and car park for 50 Martin Place is via Castlereagh Street Vibration sensitive bank security Building has heritage value Standard commercial operating hours Sculpture in northern light well Ground floor tenant (CBA) has access via Elizabeth Street, Castlereagh street and Martin Place 	
7 Network 52 Martin Place	 Studios in southern end of building Limited exposure to noise and vibration from early works and initial demolition stages 	
Dexus building	20 storey retail and office building	

Business name	Special requirements	
60 Castlereagh Street	 Next to Martin Place South site – adjoining owners agreement in place 	
MLC Centre	 67 floors of office space, retail and outdoor dining precinct 	
19-29 Martin Place	IGA and food court	
	Theatre Royal under redevelopment	
	 Consulate General of the United States of America 	
	 Meetings with operations and retail managers 	
Henry Davis York Building	Ground floor retail	
32-44 Martin Place	 Commercial offices – government departments (ATO, MyGov, Medicare) 	
	 Key concerns include noise, vibration and maintaining access 	

A.8 Pitt Street station site

Table 22 Pitt Street overview

Item	Description	
Site name	Pitt Street	Palace Chinese 1 Sheraton on the Palk
Responsible contractor	JHCPBGDemolition works by Delta Group	/ictoria Building @ Marble Bar Wesley. Wesley. 120 Bally Store @ Philtor Sydney @ Secure Parking - at The Hilton. Sydney Doltone House 128 Bally Store @ Critigroup Centre 224 140 Hyde Park @
Place Manager	 Emily Smith (TfNSW until 31 July 2017) David Simpfendorfer (JHCPBG) 	Be Starbucks
Start date	Pitt Street North - April 2017Pitt Street South - October 2017	uitt St Druitt St Park S Park S Park S
Location	 Pitt Street North - Site bordered by Castlereagh, Park and Pitt streets Pitt Street South - 300 - 302 Pitt Street and 125-135 Bathurst Street 	Park St Park St Starbucks St Starbuc
Notification key	Site boundary50m100m	Altérations Studio 5 54 64 55 City Tunnel Calls P I Cross City Tunnel Calls KIV Cross City Tunnel Ca
Scope and	Pitt Street North	Pitt Street South
timing of minor and early	- Demolition works from April 2017Service disconnections	Demolition works from October 2017

Item	Description	
works	and temporary service establishment	- Site establishment
	- Site establishment	 Awning demolition
	– Awning demolition	- Hoarding installation
	- Hoarding installation	 Strip out and Hazmat removal
	 Strip out and Hazmat removal 	- Scaffold installation
	- Scaffold installation	- Building demolition
	- Building demolition	
Construction hours	Standard Hours: 7am to 6pm Monday to Friday and 8am to	1pm Saturdays or as otherwise approved

Table 23 Potential issues

Item	Description	
Noise and vibration	 Noise and vibration effects on sensitive equipment used by businesses (eg jewellers) 	
	 Noise impacts on residential properties and hotels in close proximity to construction sites, particularly during out-of-hours works 	
	 Noise impacts on retail and open air dining environments 	
	 Construction traffic noise including deliveries and spoil truck movements 	
	 Noise disturbance during religious services 	
Traffic and access	Increase in truck movements	
	 Traffic modifications including signage changes to footpath and pedestrian diversions 	
	Utility works affecting footpath access	
	 Maintaining access to the City of Sydney Fire Station in Castlereagh Street 	
Property impacts	Potential effects of vibration and settlement	
	 Potential damage to heritage elements of the neighbouring property at 169-171 Castlereagh Street 	
Business operations	Visibility of businesses signage at neighbouring properties	
	 Concern about health impacts to business staff and customers from dust 	
	Changes to pedestrian patterns affecting walk-in trade	

Item	Description	
Services disruption	Continuity of power supply	
Visual amenity	 Impact on visual amenity for businesses overlooking construction site 	
Cumulative Impacts	Relative proximity to Sydney Light Rail works on George Street	
	 Perception that the CBD is a construction site affecting attractiveness of retail precincts 	

Table 24 Business overview

Business name	Special requirements	
Liberty Place - Commercial, 242 Pitt St	 Commercial tenants include: ANZ, Boston Consulting, Herbert Smith Freehills Hours of operation are from 7am to 7pm, Monday to Friday. Legal firms have some activity later in the evenings and on Saturday and Sunday. Approximately 3500 staff access the building daily. Most staff access via public transport. Deliveries via a loading dock at 242 Pitt Street, between 5am and 6pm, Monday to Friday. 	
Liberty Place – Retail Arcade, 242 Pitt St	 Hours of operation are from 6.30am to 10pm, Monday to Sunday. Food retailers operate at breakfast, lunch and dinner. Includes both permanent and pop-up tenants. Permanent retail tenants include: The Local, Pablo's and Scotch & Soda. Busiest times are during lunch and Thursday and Friday evenings. 	
250 Pitt St - Commercial	 Building houses 120 commercial businesses. This includes 39 jewellers and one laser clinic with possible vibration sensitive equipment. Building is typically in operation from 7am to 7pm, Monday to Friday, with individual businesses accessing the property at different times. The building is also open from 8am to 5pm on Saturdays. Deliveries via the loading zone on Pitt Street. 	
250 Pitt St – Retail Arcade	 Arcade is open Monday to Friday, from approximately 6am to 7pm. Retail tenants include: Sydney Camera House, Café Lido, Big Bite on Pitt, CBD Bakery on Pitt, Kais Jewellery, Remedial Massage Clinic, Kosmos Expresso Café and Deluxe Dry Cleaners Includes City Convenience Store and The Penthouse (gentleman's club located in the basement), which are 	

Business name	Special requirements
	open 24 hours, seven days a week.
	Deliveries via the loading zone on Pitt Street.
Castlereagh Boutique Hotel, 169-171	 Masonic Club operates on Levels 1-4. Typical activities include lunch and breakfast functions and speaking events.
Castlereagh St	 Castlereagh Boutique Hotel operates on levels 6-12 with hotel reception located on the ground floor.
	 Check out times are between 6am and 10am, and check in times are from 2pm.
	• Authentic Education is a corporate training provider which operates on level 5. Training programs are typically delivered Monday to Friday 9am-5pm.
	Deliveries via loading zone on Castlereagh Street
Pie Face, 169-171	Ground floor retail tenant attached to Castlereagh Boutique Hotel.
Castlereagh St	 Hours of operation are Monday to Saturday 6am-11pm and Sunday 6am-6pm
	Deliveries via loading zone on Castlereagh Street
Hyde Park Jewellery, 169-	Ground floor retail tenant attached to Castlereagh Boutique Hotel.
171 Castlereagh St	 Hours of operation are Monday to Saturday 6am-11pm and Sunday 6am-6pm
	Deliveries via loading zone on Castlereagh Street
	Christmas is busiest time of year for trading
The Arthouse Hotel, 275 Pitt St	 Open Monday to Wednesday 10am to 12am, Thursday 10am to 1am, Friday 10am to 3am, and Saturday 10am – 4am.
	 Deliveries three times daily via loading zone at The Hilton, via Pitt Street.
	• Busiest times are during lunch and Friday and Saturday evenings. Busiest months are October to December.
	 High reliance on visibility with most customers accessing on foot.
	Staff travel by public transport.
Hotel Coronation, 5-7 Park	Open Monday to Sunday, 5am to 3am.
St	 21 hotel rooms that book out three to six months in advance.
	 Hotel airport shuttle bus access via Pitt/Park Street.
	Deliveries via access point at Park Street.
	 Busiest times are during lunch time, happy hour and after 9pm.
	 High reliance on visibility, particularly for upstairs bar, with most customers accessing on foot.

Business name	Special requirements	
Lowes Sydney, 295-301 Pitt St	 Open Monday to Friday 8am to 9.30pm, Saturday and Sunday 8am to 8pm. Deliveries via Pitt/Park Streets with elevator off Pitt Street. Staff travel by public transport. Busiest times are around Christmas and Mardi Gras. High reliance on visibility and pedestrian access with approximately 250 customers accessing on foot per day. 	
Criterion Hotel, 258-260 Pitt St	 Open Sunday to Thursday 9am to 4am, Friday to Saturday 9am to 6am. Deliveries via Pitt Street loading zone, typically Wednesday and Thursday overnight. Staff travel by public transport. Plans to renovate 20 rooms upstairs. Busiest times are Friday and Saturdays, particularly during and after sporting events. High reliance on visibility and pedestrian access with up to 1000 customers accessing on foot per day. 	
Renya Xydis City Salon, 172 Castlereagh St	 Open Monday to Saturday, with late trading on Wednesday and Thursday. Deliveries via loading zone on Castlereagh Street. Busiest times are Thursday night and Saturday. Closing Q2, 2017. 	
Frost Antiques, 160 Castlereagh St	 Open regular business hours Monday to Friday. Deliveries via loading zone on Castlereagh Street. Busiest around Christmas trading period. Customers access on foot. 	
Clueless International, 50 Park St	 Open Monday to Saturday, 10am to 6pm. Clothing retailer. Deliveries via loading zone. Busiest times are around lunch, Friday afternoon and weekends. High reliance on visibility with most customers accessing on foot. 	
Bauer Media Group, 54 Park St	 Potential for building use 24/7, Monday to Sunday. Typically building use is Monday to Friday 7am-7pm. Building contains studios for photographic and some video shoots. 	

Business name	Special requirements	
	 Deliveries received via access point between Castlereagh and Elizabeth Street. 	
City of Sydney Fire Station	 Major fire station for CBD and surrounding area 	
211 Castlereagh Street	 Must maintain access for fire trucks at all times 	
	Personnel sleep on the premises	
	 Located next to Pitt Street South site – adjoining owner agreement in place 	
The Edinburgh Castle	 Pub and bistro originally opened in 1885 	
294 Pitt Street	 Opening hours 10am-12am Monday to Wednesday, 10am-1am Thursday and Friday, 12pm-2am Saturday and 12pm to 10pm Sunday 	
	 Located next to Pitt Street South site – adjoining owner agreement in place 	
Primus Hotel Sydney 339 Pitt Street	 Art deco hotel opened in 2015 with 172 rooms, 120 seat capacity restaurant, board rooms, meeting and events level, valet parking, rooftop bar 	
	Opposite Pitt Street South site - noise impacts and traffic changes	

A.9 Sydney Yard Access Bridge site

Table 25 Site overview

Item	Description	
Site name	 Sydney Yard Access Bridge 	ving Ln
Responsible contractor	Laing O'Rourke	St O'Connor St
Place Manager	Robin Baird	
Start date	• 29 April 2017	Wellington St.
Location	 Zone SY - Sydney Yard within Central Station Zone RS - between 54 - 66 Regent Street Zone MS - between Mortuary Station and Zone RS 	n St ts Ballon St Head
Notification key	Site boundary50m100m	Meagher St Freda's The Lord Gladstone Initial
Scope and timing of early work	 Site establishment (April – June 2017) Fencing and hording Establishment of hard stand and laydown areas Demolition (Zone RS only - June – August 2017) Bridge construction enabling works (June – August 2017) Piling for abutments, piers, and Tower Crane 	 Track work (OOH mid-week possessions) Over-head wire removal (OOH mid-week possessions) Signalling works (OOH mid-week and weekend possessions) Utility relocations along Regent Street (August – October 2017 - OOH works) Bridge construction (August– December 2017)
Construction hours	Standard Hours: 7am to 6pm Monday to Friday and 8am to	1 pm Saturdays or as otherwise approved

Table 26 Potential issues

Item	Description	
Noise and vibration	 Noise and vibration effects on neighbouring residential apartments during demolition and piling works Noise and vibration from utility relocation night works along Regent Street 	
	 Potential for high noise generating activities to occur concurrently during daytime and out-of-hour periods (piling and service relocation works) 	
Light	Lighting for OOH possession works in the rail corridor may impact on adjoining residential properties	
Traffic and access	 Maintaining access for adjoining properties during service relocation works 	
	Traffic modifications including signage changes to footpath and pedestrian diversions during demolition and service relocation works	
Property impacts	 Potential effects of vibration and settlement 	
Business operations	Loss of customer parking	
	 Concern about health impacts to business staff and customers from dust 	
	 Changes to pedestrian patterns affecting walk-in trade 	
Services disruption	Continuity of power supply	
Visual amenity	Impact on visual amenity for businesses overlooking construction site	
Cumulative Impacts	 Substation construction works in the rail corridor to the north and east are considered to have negligible cumulative impact 	

Table 27 Business overview

Business name	Special requirements
Gogas Service Station, 70 Regent St	 Open Monday to Sunday, 24 hours a day. Taxis use station frequently Maintaining on-site parking important. Taxis frequent the restaurant attached to the station. Station has underground infrastructure which needs to be protected.
Lord Gladstone Hotel, 115 Regent St	 Opening hours Monday to Tuesday 11am-11pm, Wednesday 11am -12am, Thursday to Saturday 11am-3am and Sunday 12pm-10pm

Business name	Special requirements
	Deliveries via Meagher Street loading zone.
Café Ideas – Café furniture and Catering Equipment, 111-113 Regent St	 Open Monday to Friday during regular business hours and Saturday from 10am to 2pm. Deliveries via Meagher Street loading zone. Staff travel by public transport. Busiest days are Monday to Wednesday.
Houzz Nguyen, 109 Regent St	 Open Monday to Friday, 7am to 7pm. Deliveries via Regent Street. Staff travel by public transport. One or two events by invitation per quarter with up to 100 attendees. High use of telephone for business.
Freda's, 109 Regent St	 Open Tuesday to Saturday, 4pm to 12am. Sunday, 4pm to 10pm. Sporadic deliveries via lane off Regent Street. Staff travel by public transport. Busiest days are Thursday to Saturday nights.
We Are Social, 107 Regent St	 Advertising agency open Monday to Friday, during regular business hours. Deliveries received via Regent Street. Staff travel by public transport.
Dunwood Recruitment, 105 Regent St	 Open Monday to Friday, 9am to 4pm. Busiest times are between 11am-2pm, Monday to Thursday. High use of telephone for business.
Elders Real Estate Sydney City South, 99 Regent St	 Open Monday to Friday during regular business hours and Saturday from 9am to 1pm. Deliveries via Regent Street. Busiest days are Friday and Saturday. Customers access via car, require parking access.
City Furniture, 87-97 Regent St	 Open Monday to Friday from 11am to 6pm and Saturday from 11am to 3pm. Deliveries received at rear, via Queen Street.

Business name	Special requirements
	Busiest days are Friday and Saturday.
	Most customers access on foot.
REMIFA Music Education,	Open Monday to Friday from 10am to 7pm.
3/87-97 Regent St	 Most customers access on foot.
Hello Fresh – sales	Online business open Monday to Friday during regular business hours.
channel, 6/87-97 Regent	 Deliveries received on Monday at rear access via Queen Street.
St	Staff travel by public transport.
Continuity Group,	Software developers
Morphed, BrainPulse,	 Open Monday to Friday during regular business hours.
5/87-97 Regent St	 Staff park in area at rear, access via Queen Street.

A.10 Waterloo station site

Table 28 Site overview

Item	Description	
Site name	• Waterloo	
Responsible contractor	JHCPBGDemolition works by Delta Group	S along S alon
Place Manager	 Michael Lloyd (TfNSW until 31 July 2017) Faye Rescigno (JHCPBG) 	National Centre of Indigenous Excellence
Start date	June 2017 (subject to minor works approval)	Cope St Botany R
Location	 The site is bound by Raglan, Wellington and Cope streets and Botany Road, Waterloo (excluding 103 Botany Road) 	Botany Rd Botany
Notification key	Site boundary 50m 100m	y Pd Aueroa Pd Aueroa Second St Second St
Scope and timing of minor and early works	 Demolition works from June 2017 Service disconnections and temporary service establishment Site establishment Awning demolition Hoarding installation Strip out and Hazmat removal Building demolition 	 Minor works (Subject to Minor Works Approval) Site establishment from November 2017 Utility, heritage, geotechnical and contamination investigations Relocation of existing utility services Installation of noise walls and environmental controls Installation of site facilities Removal of vegetation
Construction hours	Standard Hours: 7am to 6pm Monday to Friday and 8am to	- · ·

Table 29 Potential issues

Item	Description
Noise and vibration	Noise impacts on surrounding businesses
	 Construction traffic noise including deliveries and spoil truck movements
	 Noise and vibration from night works
	 Noise disturbance during religious services
Traffic and access	Increase in truck movements
	 Traffic modifications including signage, changes to footpath and pedestrian diversions
Property impacts	Potential effects of vibration and settlement
	 Potential damage to heritage elements of the neighbouring property at 103 Botany Road
Business operations	 Concern about health impacts to business staff and customers from dust
	 Maintaining on-street parking for customers and staff
	 Loss of customer base from removal commercial/residential properties
Services disruption	Continuity of power supply
Visual amenity	 Impact on visual amenity for businesses overlooking construction site
Cumulative Impacts	• Nil

Table 30 Business overview

Business name	Special requirements
Convenience Store, 125 Raglan St	 Open Monday to Friday, 6am to midnight. Daily deliveries at front entry. High reliance on visibility with most customers accessing on foot.
The Rag Land Café, 129 Raglan St	 Open Monday to Friday, 7am to 4pm. Daily deliveries at front entry. Staff travel by public transport. Busiest in the morning.
Lalezar Turkish Cuisine	Restaurant, no outdoor seating

Business name	Special requirements	
	 Open Monday to Saturday, 11am to 10pm 	
Abbotts Hotel and Bottleshop, 45-47 Botany Rd	 Open Monday to Saturday, 10am to 12am, and Sunday, 10am to 10pm. Deliveries Monday to Friday via Raglan Street loading zone, occasionally from 6.30am. Busiest from 4pm to 8pm. Customers access by foot and car (bottleshop). 	
Kirby's Pharmacy, 43 Botany Rd	 Open Monday to Friday, 9am to 6pm, and Saturday, 9am to 1pm. Deliveries 10-10.30am Monday to Saturday via Raglan Street or IGA in Botany Road. Busiest times are around lunch and from 4pm to 5pm. High reliance on visibility with most customers accessing on foot. 	
ProExhibit, 6/44-54 Botany Rd	 Open Monday to Saturday, 9am to 5pm. Rely on street parking as most customers access via car. 	
Attaquer Cycling, 1/3 Henderson Rd	 Open Monday to Friday, 9am to 5pm. Deliveries via loading zone on Henderson Rd. Business operates online. 	
The Front, 5 Henderson Rd	 Commercial photography and equipment hire. Open Monday to Sunday from 6.30am to 9pm. 	
The Whole Box 'n Dice, Level 1, 60 Botany Rd	 Office hours Monday to Friday 8am-6pm Marketing and promotions studio. Untenanted shopfront downstairs, previously 'Grill King' 	
Yum Yai Thai, 72 Botany Rd	 Open Monday to Sunday, 10am to 9pm. Deliveries via front entrance. Staff travel by public transport. Busiest times are around lunch on weekdays. Customers access by foot and car. Take away delivery vehicles park at front of restaurant. 	
Southrom, 76-82 Botany	Show room with dedicated bus parking off-street.	
84	Business Management Plan Early Works	

Business name	Special requirements
Rd	
Aurora Project, 100 Botany Rd	 Open regular business hours. Deliveries via front entrance. Customers park at front of property.
Allens Music, 108 Botany Rd	 Open Monday to Sunday between 8.30am to 6.30pm. Tutoring held upstairs on weekdays between 10am and 8pm. Deliveries occur on weekdays via loading dock on Botany Road. All staff travel on 355 bus. Busiest on weekends. Most customers travel by car and park at the front of the business. High reliance on visibility.
99 Bikes, 1/110 Botany Rd	 Open Monday to Sunday 9am to 6pm, with late trading on Thursday. Deliveries via front entrance between 9am and 12pm. Equal split of customers accessing on foot and by car. Busiest on the weekend and around Christmas. Customers park at front of shop.
Sunbeam Factory Outlet, 2/110 Botany Rd	 Open Monday to Friday, 9am to 5pm, Saturday, 9am to 3pm, and Sunday, 10am to 3pm. Deliveries via front entrance. Busiest during weekday lunch period and around Christmas. Equal split of customers accessing on foot and by car. Customers park at front of shop.
110 Botany Road	 Commercial office building above shopfronts. Regular hours, Monday to Friday 8am-6pm.
Red Rose Dream Girl Massage, 130 Botany Rd	 Open Monday to Sunday, 10am to midnight. Equal split of customers accessing on foot and by car. Customers park in surrounding streets as there is no parking directly in front of business. High reliance on visibility for foot traffic.

Business name	Special requirements
Mr Toast Café, 132 Botany Rd	 Open Monday to Saturday, 6.30am to 3.30pm. Deliveries received between 5.30am and 11.30am via Buckland Street. Busiest times are 8am to 10am and 12pm to 2pm. High reliance on visibility with most customers accessing on foot.
Made In Apparel, 3/138 Botany Rd	 Online screen printing business, open Monday to Friday, 6am to 6pm. Frequent deliveries via both front entrance on Botany Road and rear entrance. Truck deliveries between 11am and 2pm. Customers visit by appointment only.
The Cauliflower Hotel, 123 Botany Rd	 Open Monday to Saturday, 10am to midnight, and Sunday, 10am to 10pm. Deliveries received between 8am and 12pm via loading zone on Wellington Street. Busiest time is trivia on Wednesday evening. Live music on Saturday and Sunday evening. High reliance on visibility with most customers accessing on foot.
Alexandria Vet Hospital AMS, 1/138-142 Botany Rd	Open Monday to Friday, 8am to 8pm, Saturday, 9am to 5pm, and Sunday, 1.30pm to 5pm.
Dens in Dente Dental Care, 2/138-142 Botany Rd	 Open Monday to Friday, 8am to 8pm, Saturday and Sunday, 8am to 4pm. Received deliveries via Botany Road. Busiest between October and December. Customers access by car, foot and public transport.
Aztec Office National, 176- 178 Cope St	 Sales and repairs centre, open Monday to Friday from 8am to 6pm. Frequent deliveries received via Cope Street. Busiest times are frequent courier visits between 10.30am and 3.30pm. Busy during school holidays. Customers travel by car and park on site.
Vental Australia, 116 Wellington St	 Aluminium blinds sales and repairs. Open Monday to Friday from 7am to 5.30pm. Deliveries via Wellington Street.

Business name	Special requirements
	Busiest during summer.
	Customers park on street.

A.11 Marrickville dive site

 Table 31
 Site overview

Item	Description	
Site name	Marrickville Dive Site	Airacle Supermarket 😭
Responsible	• JHCPBG	KCM Australia Animal Onesie Upon Simidmore St. B. Converte St. E. David
contractor	Demolition works by Delta Group	NRMA Car Servicing
Place Manager	Emily Smith (TfNSW until 31 July 2017)	Edinburgh Rd
	• Faye Rescigno (JHCPBG)	Feather and Bene
Start date	• June 2017	Casa Del Desserts Murray St Sydney Trapeze School 🕤
Location	 The site is bound by Sydney Steel and Edinburgh roads, and the rail corridor, Marrickville (and the Sydney Water Stormwater Retention Basin) 	Sydney Indoor O Climbing Sym
Notification key	Site boundary 50m 100m	
Scope and timing of early	 Minor works (Subject to Minor Works Approval) Demolition works from June 2017 	 Site establishment from October 2017 Utility, heritage, geotechnical and contamination
work	- Service disconnections and temporary service	
	establishment	 Relocation of existing utility services
	– Site establishment	- Installation of noise walls and environmental c
	- Hoarding installation	 Construction of haul roads and offices on site
	- Strip out and Hazmat removal	- Vegetation clearing
	- Building demolition	 Minor earthworks for precast works area
Construction hours	Standard Hours: 7am to 6pm Monday to Friday	and 8am to 1pm Saturdays or as otherwise approved
20	Pusinosa	Vanagement Plan Early Works

Table 32 Potential issues

Item	Description	
Noise and vibration	 Noise and vibration disturbance of local businesses and residents 	
	 Construction traffic noise including deliveries and spoil truck movements 	
Traffic and access	 Maintaining large vehicle access to 92-110 Edinburgh Road during demolition 	
	Traffic modifications including signage changes to footpath and pedestrian diversions during utility relocations	
Property impacts	Potential effects of vibration and settlement (considered to negligible)	
Business operations	Concern about health impacts to business staff, customers and operations from dust	
	 Maintaining on-street parking for customers and staff 	
	 Maintaining power and water supply to local businesses during utility relocations 	
Services disruption	Continuity of power supply	
Visual amenity	Impact on visual amenity for businesses overlooking construction site	
Cumulative Impacts	Relative proximity to WestConnex construction site on the southern side of Unwins Bridge	

Table 33 Business overview

Business name	Special requirements
Metro Storage, 11 Edinburgh Road	 Open Monday to Saturday, 8am to 5.30pm, and Sunday, 10am to 4pm. Approximately 800 storage units on site. Deliveries received all day during hours of operation via entrance on Edinburgh Road. High reliance on visibility with frequent drive by customers.
Simmone Logue Fine Food Company, 1/18 Lillian Fowler Pl	 Catering and food manufacturing. Business operates Monday to Friday between 5am and 12am, and weekends between 4am and 1pm. Deliveries loaded and received daily between 6am and 2pm. Approximately 50 staff, most rely on public transport to get to work.
Afford – Australian Foundation for Disability, 3/18 Lillian Fowler Pl	 Organisation providing warehouse-based employment opportunities for people with disabilities. Open Monday to Friday from 7.30am to 3.30pm. Approximately 90 disabled staff members who work varied casual hours.

Business name	Special requirements				
	 Staff travel by public transport and taxis. 				
Hong Kong Dim Sim Kitchen, 4/18 Lillian Fowler Pl	 Business operates Monday to Friday between 5am and 4pm, and occasionally on weekends during busy periods. 				
	• Deliveries received all day, including some overnight. Vehicles include medium and large trucks, and occasional freezer semi-trailers.				
	 Approximately 15 staff, majority travel by public transport. 				
	Busiest times are between 9am and 2pm.				
	 Business is mostly delivery-based, very infrequent visiting customers. 				
Premier Northpak, 13-15 Edinburgh Rd	 Food packaging distribution and sales, and separate party supply shop. 				
	• Open Monday to Friday from 8am to 4pm. Party shop is also open on Saturdays. Staff are on site from 6.30am.				
	 Daily deliveries shipped and received via Edinburgh Road between 5am and 7pm. 				
	Staff travel by public transport.				
	• Frequent customers throughout the day, largely traveling by car. Customer parking is available on site.				
	 Reliance on visibility, particularly for party supply shop. 				
Casa Del Australia, 102- 110 Edinburgh Road	 Food production and distribution company specialising in wedding cakes and gelato. 				
	 Operating hours Monday to Friday 4am-6pm. 				
	• Received frequent deliveries in large trucks access via private driveway entrance off Murray Street. Trucks need to implement a three point turn to access successfully.				
	 Business needs to comply with health standards associated with food preparation. 				
	Received a lot of walk in trade from Marrickville Metro customers				
Business Park, 102-110 Edinburgh Road	Business park comprised of lock up storage, offices and distribution warehouses.				
	 Typical hours of operation are Monday to Friday 7am-5pm. 				
	 Access for deliveries via private driveways off Murray street, and Edinburgh Road 				
	Received a lot of walk in trade from Marrickville Metro customers				

Appendix B Business survey

Sydney Metro	Business survey							
Business name								
Business contact		Role						
Phone		Mobile						
Email								
Street address								
Preferred contact	[ie: Email, phone, letter, SMS]							
Type of business	[ie: Café, retail store, medical services, professional services]							
Operating hours	Monday:	Tuesday:		Wednesday:				
	Thursday:	Friday:		Saturda	y:			
	Sunday:	Other:						
Deliveries	Typically timing							
	Type of delivery vehicle	[ie: Ute, van, semi-trailer]						
	Delivery access point							
Staff	Number of staff							
	How do they get to work?							
Business access	Staff parking & location							
	Customer parking & location							
	Location of driveway or goods access point							
Customer access	No. of daily customers							
	Busiest days and times	[ie: Monday – Friday 8-9am and lunch time]						
	Busiest trading period	[ie: Christmas, back to school, school holidays]						
	How do you customer access your business?	[ie: Walking/bus/train/car]						
	What % of customer's access by:	Car	Foot		Public transport			
	Do you rely on visibility?							

Appendix C Environmental Representative endorsement letter



Suite 2.06, Level 2 29-31 Solent Circuit Baulkham Hills NSW 2153

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18 September 2018

Stuart Hodgson Director Program Sustainability Environment & Planning Sydney Metro Transport for NSW PO Box K659 HAYMARKET NSW 1240

Re: 170108_BMP Rev 4

Dear Stuart

RE: Endorsement of Sydney Metro Business Management Plan - Early Works

Thank you for providing the following documents for Environmental Representative (ER) review and endorsement as required by the Condition of Approval A24 (d) of the Sydney Metro City & Southwest project (SSI – 15_7400 January 9 2017).

• Sydney Metro City & Southwest Business Management Plan - Early Works Rev 4, 4 September 2018) (the BMP).

This plan was updated to include additional geotechnical investigations to be conducted within 9-19 Elizabeth Street. There are no changes to the management of businesses as a result.

As an approved ER for the Sydney Metro City & Southwest project, I have reviewed and provided comment on this document and consider it appropriate for implementation during the ongoing Early Works portion of the project.

Yours sincerely

Jo Robertson Environmental Representative – Sydney Metro – City and South West